

## Motivation Letter

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Dear sir or madam,

My name is Daniel José Rodrigues Roque dos Santos, I'm a doctor and I'm newly specialized in Anesthesiology. Since an early age, I have been interested in health management and data analysis, which motivated me to undertake a postgraduate degree in Information Management and Business Intelligence in Health at NOVAIMS (Lisbon) in 2018/2019. Then, I completed my specialty in Anesthesiology. Having arrived here, I believe that the ManagiDiTH master's program from this consortium of three reputable universities in the European Union would be the ideal opportunity for my personal growth.

In my opinion, the increasing digitalization of the population at European level will bring enormous challenges to the health sector. Acquiring knowledge and skills to guide this process, led by doctors, will be a critical success factor.

As in medicine, accurately carrying out a diagnosis, implementing appropriate therapy, and having a follow-up plan shared with the patient should be steps to be taken in this transformation of digitalization in healthcare.

I believe that the existence of a shared responsibility by three academic institutions, from different countries, will allow the creation of a unique climate for sharing experiences and knowledge.

Carrying out this master's program would allow me to deepen my knowledge of the management of health organizations and services, ethics and privacy in health, health information systems, cybersecurity and interoperability. It would also be a unique opportunity to foster my creativity with a view to creating a start-up.

Despite being young, I believe that the knowledge this training program would give me would be very useful for a future top management position in the healthcare sector in Portugal.

Finally, I would like to thank you for reading this motivation letter and hope that I can be one of those invited to receive a place in this master's degree.

Kind regards,  
Daniel José Santos