

# CERTIFICATE OF COMPLETION

**SCALED AGILE**®

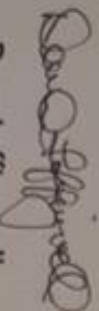
**Heidi Hakala**

successfully completed the

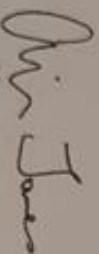
**Leading SAFe Course (5.1)**

COMPLETED: NOVEMBER 8, 2021

CERTIFICATE ID: 17447133-3297



**Dean Leffingwell**  
Chief Methodologist, SAFe®  
Co-founder Scaled Agile, Inc.



**Chris James**  
Chief Executive Officer  
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