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Dear Members of the Admission Committee,

I am writing to express my interest in joining the Master's in Digital Health Transformation Management at ISCTE. I believe that my academic background and professional experience qualify me as a motivated and competent candidate for this program.

I hold a degree in Laboratory Biomedical Sciences from the University of Algarve, and my professional background includes diverse experiences in clinical analysis laboratories, microbiology, and public health. Additionally, I have experience in pathological anatomy, thanatology, and cytology. Throughout my career, I have had the opportunity to work and learn in several renowned institutions, such as the **Instituto Nacional de Saúde Doutor Ricardo Jorge**, the **Instituto Português do Sangue e Transfusão**, and the **Centro Hospitalar de Setúbal** – Hospital São Bernardo. During these internships, I deepened my knowledge in hematological, biochemical, microbiological, and anatomical pathology analyses, gaining a broad perspective on the challenges and opportunities in the healthcare sector. It has become increasingly evident that there is a growing need for innovation and digitalization in healthcare administrative and laboratory processes. Advances in technology and the implementation of digital solutions can optimize data management, improve service efficiency, and ultimately benefit both patients and professionals. Motivated by this realization, I aspire to further explore the intersection between health and technology in order to contribute to an effective and sustainable digital transformation in the field.

Beyond my internships, I worked for six months at **Affidea**, where I was responsible for workplace medical examinations, home sample collections, and laboratory triage. Currently, I work in clinical analysis at **CUF Descobertas Hospital**. Having experienced different yet comparable work environments has made me understand the crucial role that digital innovation can play in the healthcare sector. While digital transformation in healthcare is still an ongoing process, there are numerous opportunities for growth. I strongly believe that this Master's program will equip me with the right tools to one day contribute to the optimization of various healthcare processes, benefiting both professionals and patients alike.

The Master's in Digital Health Transformation Management at ISCTE stands out for its innovative and interdisciplinary approach, which aligns perfectly with my goal of enhancing my competencies in management, technology, and process analysis within the healthcare sector. I am confident that my practical experience, combined with the knowledge acquired through this program, will allow me to play an active role in modernizing healthcare services.

ISCTE represents academic excellence to me, with a highly qualified faculty, an innovative curriculum, and strong connections with both the business and research sectors. This is why I am applying for this program. I am certain that this Master's will provide me with the necessary tools to develop skills in management, data analysis, and digital solution implementation in healthcare. My ambition is to actively contribute to the modernization of the sector, helping to create effective strategies for digital transformation and promoting a seamless integration between technology and healthcare services.

I am excited about the possibility of joining this program and integrating the knowledge gained into my experience and dedication. I sincerely appreciate your consideration and remain available for any further clarification.

Best regards,

Raquel Manuel